## SANTA ANA UNIFIED SCHOOL DISTRICT

Certificated Evaluation Process

# The California Standards For the Teaching Profession

# RUBRICS

### Standard 1: Engaging and Supporting All Students in Learning

Teachers build on students' proper knowledge, life experience, and interests to achieve learning goals for all students. Teachers use a variety of instructional strategies and resources that respond to students' diverse needs. Teachers actively engage all students in problem solving and critical thinking within and across subject matter areas. Concepts and skills are taught in ways that encourage students to apply them in real-life contexts that make subject matter meaningful. Teachers assist all students to become self-directed learners who are able to demonstrate, articulate, and evaluate what they learn. "All" in the context of this document means that learning opportunities have been extended to all student subgroups, i.e. gender, GATE, Resource, English language learners, physically impaired, culturally diverse, educationally disadvantaged.

| Elements                               | Not Met   | Met   |
|--|---|---|
| Element 1.1: Connecting students'      | Does not connect what students know with new          | Helps students to see the connections between           |
| prior knowledge, life experience, and  | materials.  | what they already know and the new material             |
| interests with learning goals.         | Does not connect classroom learning to life           | Helps students to connect classroom learning to         |
|  | experiences, linguistic skills, and cultural          | their life experiences, linguistic skills, and cultural |
|  | understandings  | understandings  |
|  | Falls to design lesson plans or units to capture      | Plans lessons or units to capture student attention     |
|  | student attention and interest                        | and interest  |
|  | Does not modify or adjust teaching based on           | Modifies and adjusts teaching based on students'        |
|  | students' interests and questions                     | interests and questions                                 |
| Element 1.2: Using a variety of        | Does not engage students in a variety of learning     | Engages students in a variety of learning               |
| instructional strategies and resources | experiences that accommodate the different ways       | experiences that accommodate the different ways         |
| to respond to students' diverse needs  | that they learn                                       | they learn  |
|  | Does not use strategies to introduce, explain, and    | Uses a variety of strategies to introduce, explain,     |
| ļ                                      | restate subject matter concepts and process so        | and restate subject matter concepts and process         |
|  |   | so that all students understand and are actively        |
|  | Does not choose strategies that make the              | engaged   |
| 1                                      | complexity and depth of subject matter                | Chooses strategies that make the complexity and         |
| 1                                      | understandable to students                            | depth of subject matter understandable to students      |
| 1                                      | Does not modify materials and resources to            | Modifies materials and resources to support each        |
|  | support each student's fullest participation          | student's fullest participation                         |
| Element 1.3: Facilitating learning     | Does not use classroom environment to provide         | Uses the classroom environment to provide               |
|  | opportunities for independent and collaborative       | opportunities for independent and collaborative         |
|  | learning  | learning  |
|  | Does not participate in and promote positive          | Participates in and promotes positive interactions      |
|  |   | among students  |
|  | Does not support and monitor student decisions        | Supports and monitors student decisions about           |
|  |   | managing learning, time, and materials                  |
| Element 1.4: Engaging students in      | Does not engage students in problem solving           | Engages students in problem solving activities and      |
| problem-solving, critical thinking,    | activities and does not encourage them to use         | encourages multiple approaches and solutions            |
| and other activities that make subject |   | Encourages students to ask critical questions and       |
|  | Does not encourage students to ask critical           | consider diverse perspectives about subject matter      |
|  | questions and consider diverse perspectives about     |   |
|  |   | about content being learned                             |
|  | Does not help students analyze and draw valid         |   |
|  | conclusions about content being learned               |   |
|  | Does not motivate students to initiate their own      | Motivates all students to initiate their own learning   |
| directed, reflective learning for all  | learning and to strive for challenging learning goals |   |
| students                               | Does not engage students in opportunities to          | Engages students in opportunities to examine.           |
|  | examine, reflect on, and evaluate their own work;     | reflect on, and evaluate their own work; and learn      |
| Į                                      |   | from the work of their peers                            |
|  |   | Helps students develop and use strategies to            |
|  | strategies to access information and build            | access information and build knowledge                  |
|  | knowledge   |   |

### **Descriptors of Exemplary Practice**

Exemplary teaching practice that engages and supports all students in learning is a skillful blending of these five elements into seamless, fluid and dynamic lessons that are characterized by:

Students continuously engagi ng at higher levels of thinking and involvement in their own learning within and across subject areas Teachers creatively and skillfully using an expanding repertoire of instructional strategies\*

Outcome: These combined efforts will demonstrate higher levels of student/teacher motivation and academic/personal growth

\*Exemplary teachers develop and refine their expanding repertoire of instructional strategies by (See Standard VI): Reading/discussing current research

Conducting action research

Developing and sharing model lessons which effectively use various instructional strategies Model effective lessons for others

Assume leadership roles

Collaborative reflection

Attends classes/training

Other creative Ideas:

### Standard 2: Creating and Maintaining Effective Environments for Student Learning

Teachers create physical environments that engage all students in purposeful learning activities and encourage interaction among students. Teachers maint safe learning environments in which all students are treated fairly and respectfully as they assume responsibility for themselves and one another. Teachers encourage all students to participate in making decisions and in working independently and collaboratively. Expectations for student behavior are establish early, clearly understood, and consistently maintained. Teachers make effective use of instructional time as they implement class procedures and routines. "All" in the context of this document means that learning opportunities have been extended to all student subgroups, i.e. gender, GATE, Resource English language learners, physically impaired, culturally diverse, educationally disadvantaged.

| Elements                                     | Not Met   | Met   |
|--|---|---|
| Element 2.1: Creating a physical environment | Does not arrange and adapt classroom seating to   | Arranges and adapts classroom seating to accommodate              |
| that engages all students                    | accommodate individual and group learning needs to  | a variety of individual and group learning needs to               |
|  | facilitate positive classroom interactions  | facilitate positive classroom interactions                        |
|  | Does not make materials, technology, and resources  | Makes materials, technology, and resources readily                |
|  | accessible to students and/or teachers  | accessible to students and/or teachers                            |
|  | Does not create a classroom environment that reflects   | Creates a rich classroom environment that reflects and            |
|  | and promotes student learning   | promotes student learning   |
|  | Does not maintain a classroom environment that is safe  | Maintains a classroom environment that is consistently            |
|  | and accessible for all students   | safe and accessible for all students                              |
| Element 2,2: Establishing a climate that     | Does not promote respectful behavior among students   | Promotes respectful behavior among students                       |
| promotes fairness and respect.               | Does not model or promote fairness, equity, and respect in the classroom                                    | Models or promotes fairness, equity, and respect in the classroom |
|  | Does not encourage, support, or recognize the   | Encourages, supports or recognizes the achievements               |
|  | achievements and contributions of students  | and contributions of all students                                 |
|  | Does not establish a classroom climate that encourages  | Establishes a classroom climate that encourages students          |
|  | students to take risks and be creative; does not address  | to take risks and be creative; addresses inappropriate            |
|  | inappropriate student behavior  | student behavior in an effective manner                           |
| Element 2.3: Promoting social development    | Does not help all students accept and respect different   | Helps all students accept and respect different                   |
| and group responsibility.                    | experiences, ideas, backgrounds, feelings, and points of  | experiences, ideas, backgrounds, feelings, and points of          |
| <i>3</i>                                     | view  | view  |
|  | Does not group students to promote social development   | Groups students to promote social development and                 |
|  | and learning, with opportunities to communicate and work  | learning, with opportunities to communicate and work with         |
|  | with one another.   | one another   |
|  |   | Facilitates the development of each student's self esteem         |
|  | esteem  | Teaches leadership skills and provides opportunities for          |
|  | Does not teach leadership skills or provide opportunities   | students to use them  |
|  | for students to use them  | Uses classroom rules to support all students in assuming          |
|  | Does not use classroom rules to support students in   | responsibility for themselves and one another                     |
|  | assuming responsibility for themselves and one another  |   |
| Element 2.4: Establishing and maintaining    | Lacks understanding of reason for student behavior  | Demonstrales understanding of reason for student                  |
| standards for student behavior.              | Does not establish and maintain standards for behavior that reflect the developmental and personal needs of | behavior Establishes and maintains standards for behavior that    |
|  | inat reliect the developmental and personal needs of  | reflect the developmental and personal needs of students          |
|  | Does not intervene when student behavior falls short of   | Intervenes when student behavior falls short of meeting           |
|  | meeting agreed-upon classroom standards   | agreed-upon classroom standards                                   |
|  | Does not facilitate student participation in classroom  | Facilitates student participation in classroom decision-          |
|  | decision-making   | making  |
|  | Does not help students learn to solve problems and  | Helps all students learn to solve problems and resolve            |
|  | resolve conflicts   | conflicts   |
|  | Does not support students as they develop responsibility  | Supports students as they develop responsibility for their        |
|  | for their own behavior  | own behavior  |
|  | Does not work collaboratively with families to maintain   | Works collaboratively with families to maintain standards         |
|  | standards for student behavior  | for student behavior  |
| Element 2.5: Planning and Implementing       | Does not develop, communicate, or maintain daily  | Develops, communicates, and maintains daily schedule,             |
|  | schedule, timelines, classroom routines, and classroom  | timelines, classroom routines, and classroom rules                |
| student learning.                            | rules   |   |
| Element 2.6: Using instructional time        |   | Structures class time to focus on student learning                |
| effectively                                  | Does not use directions or classroom procedures to help   | Uses clear directions or classroom procedures to help             |
|  |   | students move from one instructional activity to the next         |
|  |   | Monitors the students' understanding during the lesson            |
|  |   | and adjusts the pace in response to the students' learning        |
|  | leaming needs   | needs   |
|  |   | Redirects students behavior effectively                           |
|  | Does not plan time effectively to allow students to   | Plans the time effectively to allow students to complete          |
|  |   | their learning activities   |
|  |   |   |
|  | Does not establish a daily routine that includes time for   | Establishes a daily routine that includes time for                |

### Descriptors of Exemplary Practice

Exemplary teaching creates and maintains an effective environment for student learning. It is a skillful blending of these six elements into a safe and nurt physical, emotional, and social environment that is characterized by:

Students who are empowered to contribute to the learning environment. They are self-directed learners who are comfortable taking risks.

Teachers using resources of physical space, emotional climate, and social interactions to skillfully creative an effective learning environment.\*

Outcome: A classroom environment that inspires and motivates independent and/or collaborative student exploration.

\*Some examples of exemplary teacher practices are:

Promoting awareness of diversity.

Promoting ownership and pride in individual achievement and growth.

Collaborating with families to establish trust and respect to work as a team.

Time and activity flow is customized to meet individual student needs.

### Standard 3: Understanding and Organizing Subject Matter for Student Learning

Teachers exhibit strong working knowledge of subject matter and student development. Teachers organize curriculum to facilitate students' understanding of the central themes, concepts, and skills in the subject area. Teachers interrelate ideas and information within and across curricular areas to extend students' understanding. Teachers use their knowledge of student development, subject matter, instructional resources, and teaching strategies to make subject matter accessible to all students. "All" in the context of this document means that learning opportunities have been extended to all student subgroups, i.e. gender, GATE, Resource, English language learners, physically impaired, culturally diverse, educationally disadvantaged.

| Elements   | Not Met   | Met  |
|--|---|--|
| knowledge of subject matter content<br>and student development.        | Does not keep subject matter knowledge current and sufficient to support student learning Does not ensure that knowledge of the subject matter incorporates different perspectives Does not apply knowledge of students' cognitive, linguistic, social, emotional, and physical development as it relates to subject matter | Keeps subject matter knowledge current and sufficient to support student learning Ensures that knowledge of the subject matter incorporates different perspectives Applies knowledge of students' cognitive, linguistic, social, emotional, and physical development as it relates to subject matter |
|  | Does not organize nor sequence the curriculum   | Organizes and sequences the curriculum to  |
| subject matter.  | matter Rarely incorporates subject or grade level expectations, curriculum frameworks, and content standards in organizing subject matter Does not consider diverse perspectives when organizing subject matter   | support student understanding of subject matter<br>Incorporates subject or grade level expectations,<br>curriculum frameworks, and content standards<br>in organizing subject matter<br>Organizes subject matter effectively to value<br>diverse perspectives  |
|  |   | Relates subject matter concepts to students'   |
| subject matter areas.  | Does not help students see relationships and connections across curriculum areas Does not help students apply learning from different curricular areas to solve problems Does not implement units and lessons that integrate themes, key concepts, and skills within and across subject matter areas                        | across subject matter areas  |
| Element 3.4: Developing student<br>understanding through instructional | Does not use appropriate instructional strategies<br>and approaches to illustrate concepts and  |  |
| strategies that are appropriate to the subject matter.                 | connections within and across subject areas Does not use strategies that encourage critical   | strategies and approaches to illustrate concepts<br>and connections within and across subject areas<br>Uses strategies that encourage critical thinking<br>in subject areas  |
|  | Does not use instructional materials and  | Selects and uses instructional materials and   |
| make subject matter accessible to                                      | understanding of subject matter and that reflect  | resources including technologies that promote understanding of subject matter and that reflect the diversity of the classroom  |

### Descriptors of Exemplary Practice

Exemplary organization and understanding of subject matter is a skillful blending of these five elements into seamless, fluid, and dynamic units and lessons that are characterized by:

Students connecting subject matter to their lives, thinking critically, seeing relationships and connections across curricular areas, and applying this learning to solve problems

Teachers assessing, analyzing, and organizing subject matter to make it accessible to all students, deepening and extending student understanding.\*

Outcome: Student understanding and application of the central themes, concepts, and skills within and across subject areas.

\*Exemplary teachers develop and refine their organizational skills and understanding of subject matter by: Reading/discussing current research

Developing and sharing model lessons which effectively use various instructional strategies

Model effective lessons for others

Assume leadership roles Collaborative reflection Complete classes/training Other indicators

### Standard 4: Planning Instruction and Designing Learning Experiences For All Students

Teachers plan instruction that draws on and values students' backgrounds, prior knowledge, and interests. Teachers establish challenging learning goals for all students based on student experience, language, development, and home and school expectations. Teachers sequence curriculum and design long-term and short-range plans that Incorporate subject matter knowledge, reflect grade-level curriculum expectations, and include a repertoire of instructional strategies. Teachers use instructional activities that promote learning goals and connect with student experiences and interests. Teachers modify and adjust instructional plans according to student engagement and achievement. "All" in the context of this document means that learning opportunities have been extended to all student subgroups, i.e. gender, GATE, Resource, English language learners, physically impaired, culturally diverse, educationally disadvantaged.

| Elements   | Not Met   | Met  |
|--|---|--|
| Element 4.1: Drawing on and valuing students' backgrounds, interests and developmental learning needs. | Does not incorporate students' knowledge, experience, families or communities in planning curriculum and instruction.  Does not consider student diversity in the instructional planning process.  Does not design lessons that promote subject matter knowledge for all students at their own developmental levels.  Does not use knowledge of cognitive, linguistic, physical, social or emotional development to plan instruction.   | incorporates students' knowledge, experience, families or communities in planning curriculum and instruction. Considers student diversity in the instructional planning process.  Designs lessons that promote subject matter knowledge for all students  Uses knowledge of cognitive, linguistic, physical, social or emotional development to plan instruction.  |
| Element 4.2: Establishing and articulating goals for student learning.                                 | Does not relate instructional activities to short term and long term learning goals.  Does not build on strangths, interests, and needs of all students to establish high expectations for learning.  Does not establish learning goals that address students language, experience, and home/school expectations.   | Relates instructional activities to short term and long term learning goals.  Builds on strengths, interests, and needs of all students to establish high expectations that promote critical thinking and problem solving.  Establishes learning goals that address students' language, experience, and home/school expectations.  |
| Element 4.3: Developing and sequencing instructional activities and materials for student learning.    | Does not sequence subject matter to promote understanding and critical thinking. Does not use formal and informal assessment to guide short and long-term planning. Does not use instructional strategies appropriate to the complexity of the lesson content and student learning needs including English learners. Does not sequence instruction to help students see relationships and connections across subject matter areas. Does not choose and adapt instructional materials to make subject matter relevant to students' experience and interests. | Sequences subject matter to promote understanding and critical thinking Uses formal and informal assessment to guide short and long-term planning. Uses instructional strategies appropriate to the complexity of the lesson content and student learning needs including English learners Sequences instruction to help students see relationships and connections across subject matter areas. Chooses and adapts instructional materials to make subject matter relevant to students' experience and interests. |
|  | Does not plan challenging, diverse, academic content  | Develops long-term and short-term plans that build on and extend students' understanding of subject matter.  Organizes curriculum to allow enough time for student learning, review, and assessment.  Applies knowledge of student needs and subject matter to plan and pace instructional activities over time.  Plans challenging, diverse, academic content   |
| adjust for student needs   | Does not adjust lesson plans based on formal and<br>informal student assessment<br>Does not adjust plans to allow enough time for student   | Adjusts lesson plans based on formal and informal student assessment Revises plans to allow enough time for student learning. Reflects on teaching to guide tong-term and short-term   |

### Descriptors of Exemplary Practice

Exemplary teaching includes planning instruction and designing learning experiences for all students. It is a skillful blending of these five elements to create a curricular and instructional plan that reflects student needs. This is characterized by:

Students moving through the curriculum in a highly meaningful way according to their individual needs.

**Teachers** using resourceful and skillful planning of curricular instruction to create rich connections and fluid transitions between previous, current, and future learning across the content areas.\*

Outcome: Student learning is maximized.

\*Some examples of exemplary teacher practices are:

Developing rich, creative student activities to enhance student learning.

Creating a variety of cross-curricular projects.

Using the student's backgrounds and interests as a springboard for rich classroom exploration. Incorporating flexibility into the instructional plan in response to individual student needs.

### Standard 5: Assessing Student Learning

Teachers establish and clearly communicate learning goals for all students. Teachers collect information about student performance from a variety of sources. Teachers involve all students in assessing their own learning. Teachers use information from a variety of ongoing assessments to plan and adjust learning opportunities that promote academic achievement and personal growth for all students. Teachers exchange information about student learning with students, families, and support personnel in ways that improve understanding and encourage further academic progress. "All" in the context of this document means that learning opportunities have been extended to all student subgroups, i.e. gender, GATE, Resource, English language learners, physically impaired, culturally diverse, educationally disadvantaged.

| Elements   | Not Met   | Met  |
|--|---|--|
| Element 5.1: Establishing and communicating learning goals for all students.                 | Does not use standards to guide establishment of learning goals Does not communicate learning goals to students and parents Does not revises student learning goals/ placement Does not use grading systems that consistently reflects goals for student learning and                 | Uses content standards to guide establishment of learning goals Communicates learning goals to students and parents Revises student learning goals/ placement Uses grading systems that consistently reflects goals for student learning and performance Collaborates with colleagues and parents to               |
|  | performance<br>Does not collaborate with colleagues and<br>parents to establish learning goals  | establish learning goals   |
| Element 5.2: Collecting and using multiple sources of information to assess student learning | Does not assess student learning using tools that match instructional goals Does not base assessment of student learning on multiple sources of information   | Assesses student learning using tools that match instructional goals Bases assessment of student learning on multiple sources of information   |
| students in assessing their own learning.  | Does not help students reflect and communicate<br>with others about their learning<br>Does not help students use assessment to  | Helps students reflect and communicate with others about their learning Helps students use assessment to monitor their own learning progress   |
| assessments to guide instruction   | Does not use informal assessment of student learning to adjust instruction while teaching Does not use assessment data to plan effective ways of teaching subject matter concepts and skills Does not revisit content Does not use assessment data to meet students' individual needs | Uses informal assessment of student learning to adjust instruction while teaching Uses assessment data to plan more effective ways of teaching subject matter concepts and skills Uses assessment information to determine when and how to revisit content Uses assessment data to meet students' individual needs |
| students, families, and other audiences<br>about student progress                            | Does not provide students with information about their progress Does not communicate learning goals and information about student progress to students,   | Provides students with information about their progress Communicates learning goals and information about student progress to students, families, and other audiences  |
|  | Students are not making progress toward grade   | Students are demonstrating progress toward grade level/content standards   |

### Descriptors of Exemplary Practice

Exemplary teaching practices that effectively utilize student assessment skillfully blend these six elements to promote academic achievement and personal growth for all students. This is characterized by:

Students self-reflecting, setting and revising personal learning goal to assess and direct their own learning

**Teachers** skillfully using a variety of assessments to plan and adjusting learning to promote academic and personal growth.\* **Outcome:** Students are demonstrating strong growth toward grade level standards or exceeding progress toward grade level/content standards.

\*Exemplary teachers develop and refine their skillful use of assessment by:
Reading/discussing current research
Developing and sharing assessment tools and strategies
Modeling effective lessons for others
Assuming leadership roles
Reflecting with other professionals
Completing classes/training
Other Indicators:

### Standard 6: Developing as a Professional Educator.

Teachers reflect on their teaching practice and actively engage in planning their professional development. Teachers establish professional learning goals, pursue opportunities to develop professional knowledge and skill, and participate in the extended professional community. Teachers learn about and work with local communities to improve their professional practice. Teachers communicate effectively with families and involve them in student learning and the school community. Teachers contribute to school activities, promote school goals, and improve professional practice by working collegially with all school staff. Teachers balance professional responsibilities and maintain motivation and commitment to all students. "All" in the context of this document means that learning opportunities have been extended to all student subgroups, i.e. gender, GATE, Resource, English language learners, physically impaired, culturally diverse, educationally disadvantaged.

| Elements Element 6.1: reflecting on teaching practice  | Not Met   | Met   |
|--|---|---|
| and the state of the same  | Does not reflect on instructional practices           | Reflects on personal instructional practice to improve        |
| and planning professional development.   | Does not formulate professional development plans     | teaching strategies and student learning                      |
|  | with any reflection and analysis of own teaching      | Formulates professional development plans that are            |
|  | successes and/or dilemmas                             | based on reflection and analysis of own teaching              |
| l  |   | successes and/or dilemmas                                     |
| Element 6.2: Establishing professional   | Does not establish professional development           | Effectively establishes goals and seeks out professiona       |
|  | Seldom uses professional literature and               | growth opportunities for new instructional methods and        |
|  | development opportunities to improve teaching and     |   |
|  | learning  | Consistently uses professional literature and                 |
|  | Seldom seeks and refines approaches that make         | development opportunities to improve teaching and             |
|  | the curriculum accessible to every student            | learning  |
|  | •   | Regularly seeks and refines approaches that make the          |
|  |   | curriculum accessible to every student                        |
| Element 6.3: Working with communities to   | Does not respect and use the knowledge of the         | Respects and uses the knowledge of the student's              |
| improve professional practice.   | student's community and its role in student learning  | community and its role in student learning                    |
|  | Does not promote collaboration between school         | Promotes collaboration between school and community           |
|  | and community   | Often identifies and uses school, district, and local         |
| <u> </u>   | Seldom identifies and uses school, district, and      | community resources to benefit students and their             |
| ļ.   | ocal community resources to benefit students and      | families  |
|  | heir families   |   |
|  | Does not show respect for and understanding of        | Respects and develops an understanding of families'           |
|  | 'amilies' racial, cultural, linguistic and            | racial, cultural, linguistic, and socioeconomic               |
|  |   | backgrounds   |
|  | Does not engage families as sources of knowledge      | Engages families as sources of knowledge about                |
|  |   | students' linguistic and social backgrounds                   |
|  |   | Promotes positive dialogue with families and responds         |
|  | heir concerns about student progress                  | to their concerns about student progress                      |
|  |   | Uses available resources to communicate with all              |
| l'   |   | students and families   |
|  |   | Provides opportunities for all families to participate in     |
|  |   | the classroom and school community.                           |
|  |   | Collaborates with teachers, administrators, education         |
|  |   | specialists, and paraprofessionals to meet all students'      |
|  |   | learning needs  |
|  |   | Engages in dialogue and reflection with colleagues to         |
|  |   | improve practice  |
|  |   | Participates in making and implementing school-wide decisions |
| I -  |   |   |
|  |   | Contributes to school-wide events and learning activities     |
|  |   | Establishes and maintains professional relationships          |
|  |   | with other school staff                                       |
|  |   | Fulfills professional responsibilities                        |
|  |   | Demonstrates professional conduct and integrity in the        |
|  |   | classroom and school community                                |
|  |   | Keeps current about professional and legal                    |
|  |   | responsibilities for students' learning, behavior, and        |
| is in the second se   |   | safety  |
|  |   | Uses sound judgment and integrity when following the          |
| in the second se | ollowing the rules, regulations, policies, contracts. | rules, regulations, policies, contracts, and laws of the      |
|  |   | district  |

### Descriptors of Exemplary Practice

Exemplary teachers personally engage in ongoing professional development that is rooted in a continuous sensitivity to the effectiveness of their own teaching practices on student learning.

Exemplary teachers expect and monitor rich growth in their students that results from meaningful teacher/student/family connections, and actively seek professional growth opportunities to enhance these personal skills.

Exemplary teachers contribute to an atmosphere of mutually beneficial professional growth throughout the school by constantly sharing their expertise with colleagues, while also incorporating the stimulating ideas of other teachers into their own teaching practices. Exemplary teachers are powerful leaders in the ongoing faculty activities that develop their whole school community, as well as influential contributors to the development of the entire teaching profession.